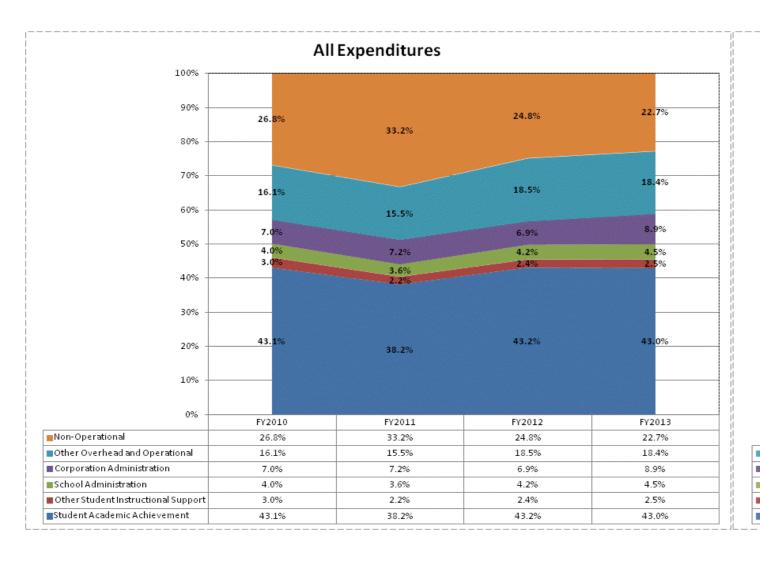
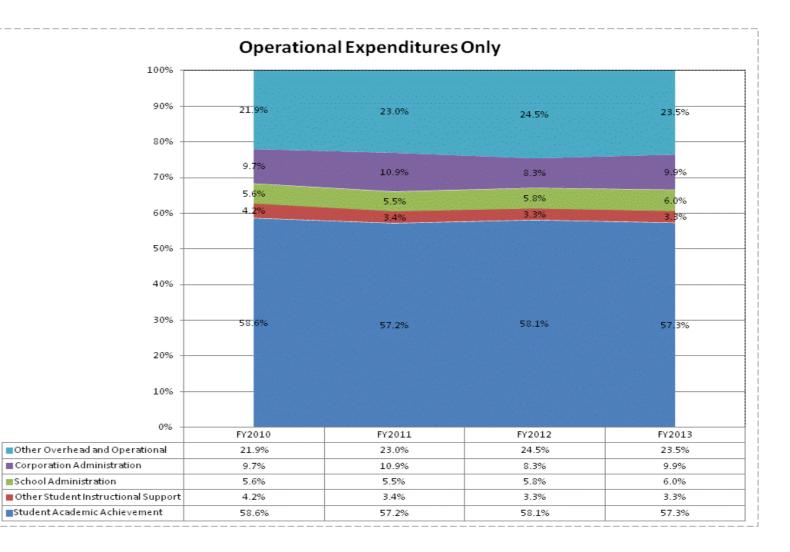
	I	FY06 % of Total		FY09 % of Total	F'	Y12 % of Total	F	Y13 % of Total
School Town of Highland (4720)	FY 2006	Exp	FY 2009	Exp	FY 2012	Exp	FY 2013	Exp
Student Academic Achievement	\$16,422,945	53.2%	\$15,402,363	43.4%	\$14,065,797	43.2%	\$13,292,842	43.0%
Student Instructional Support	\$2,298,813	7.4%	\$2,441,760	6.9%	\$2,146,394	6.6%	\$2,144,998	6.9%
Overhead and Operational	\$7,246,128	23.5%	\$8,403,770	23.7%	\$8,294,056	25.5%	\$8,449,880	27.3%
Nonoperational	\$4,923,059	15.9%	\$9,271,420	26.1%	\$8,071,625	24.8%	\$7,013,004	22.7%
Grand Total	\$30,890,944		\$35,519,313		\$32,577,872		\$30,900,724	

	FY 2006	FY 2009	FY 2012	FY 2013
Student Instructional Expenditures (Academic Achievement plus Support)	60.6%	50.2%	49.8%	50.0%





Account	FY 2006	FY 2009	FY 2012	FY 2013	Increase from FY 2006	Increase from FY 2009	Increase from previous year
Student Academic Achievement							
11050 Regular Programs; Full Day Kindergarten	\$65,182	\$125,902	\$231,552	\$507,270	> 500%	303%	119%
11100 Regular Programs; Elementary	\$3,674,404	\$5,909,173	\$4,934,129	\$4,275,530	16%	-28%	-13%
11200 Regular Programs; Middle/Junior High	\$1,144,256	\$1,816,317	\$1,662,770	\$2,101,542	84%	16%	26%
11300 Regular Programs; High School	\$2,871,653	\$4,447,097	\$3,727,315	\$3,857,036	34%	-13%	3%
11355 Regular Programs; High School; Academic Honors High Ability Student Programs	\$3,514	\$73,519	\$60,511	\$62,012	> 500%	-16%	2%
11620 Regular Programs; Alternative Education Programs; Middle/Junior High School	\$0	\$0	\$96,272	\$100,219	N/A	N/A	4%
11630 Regular Programs; Alternative Education Programs; High School	\$0	\$0	\$79,629	\$67,000	N/A	N/A	-16%
12110 Gifted And Talented; Gifted and Talented	\$19,454	\$0	\$0	\$0	-100%	N/A	N/A
12150 Gifted And Talented; High Ability Student Programs	\$0	\$42,466	\$43,705	\$37,162	N/A	-12%	-15%
12350 Physical Impairment; Homebound	\$3,588	\$22,220	\$10,163	\$7,292	103%	-67%	-28%
12900 Other Special Programs	\$18,378	\$53,272	\$180,877	\$49,428	169%	-7%	-73%
14100 Summer School Programs; Elementary	\$23,814	\$31,496	\$1,134	\$7,821	-67%	-75%	> 500%
14200 Summer School Programs; Middle/Junior High School	\$6,159	\$5,360	\$2,473	\$0	-100%	-100%	-100%
14300 Summer School Programs; High School	\$36,051	\$56,142	\$26,733	\$36,041	0%	-36%	35%
16100 Remediation Testing	\$60,420	\$43,371	\$68,066	\$79,666	32%	84%	17%
16200 Preventive Remediation	\$5,317	\$11,000	\$5,500	\$0	-100%	-100%	-100%
17100 Payments to Other Governmental Units Within State; Transfer Tuition	\$0	\$11,697	\$12,063	\$29,655	N/A	154%	146%
17300 Payments to Other Governmental Units Within State; Area Vocational School (Participa	\$0	\$89,600	\$95,600	\$172,900	N/A	93%	81%
17400 Payments to Other Governmental Units Within State; Joint Services and Supply; Speci	\$929,466	\$0	\$0	\$0	-100%	N/A	N/A
17500 Payments to Other Governmental Units Within State; Special Education; Interlocal Agr	\$0	\$1,012,384	\$1,114,055	\$1,033,268	N/A	2%	-7%
17600 Payments to Other Governmental Units Within State; Joint Services and Supply; Other	\$12,390	\$0	\$0	\$0	-100%	N/A	N/A
17700 Payments to Other Governmental Units Within State; Interlocal Agreements; Other	\$0	\$12,207	\$0	\$0	N/A	-100%	N/A
17900 Payments to Other Governmental Units Within State; Other	\$0	\$19,202	\$3,759	\$8,327	N/A	-57%	122%
22110 Improvement of Instruction; Service Area Direction	\$135,661	\$182,861	\$135,101	\$133,583	-2%	-27%	-1%
22120 Improvement of Instruction; Instruction and Curriculum Development	\$42,150	\$107,537	\$18,065	\$26,179	-38%	-76%	45%
22130 Improvement of Instruction; Instructional Staff Training	\$36,291	\$45,162	\$2,385	\$16,509	-55%	-63%	> 500%
22190 Improvement of Instruction; Other Improvement of Instructional Services	\$0	\$34,974	\$89,432	\$7,373	N/A	-79%	-92%
22220 Library/Media Services; School Library	\$197,333	\$350,419	\$289,110	\$296,225	50%	-15%	2%
22230 Library/Media Services; Audiovisual	\$19,980	\$20,562	\$16,988	\$19,200	-4%	-7%	13%
22250 Library/Media Services; Computer Assisted Instruction Services	\$20,504	\$78,716	\$0	\$0	-100%	-100%	N/A
22310 Instruction, Related Technology; Technology Service Supervision and Administration	\$0	\$96,946	\$111,5 7 2	\$112,274	N/A	16%	1%
22320 Instruction, Related Technology; Student Learning Centers	\$0	\$80,050	\$257,533	\$0	N/A	-100%	-100%
22360 Instruction, Related Technology; Network Support	\$358,758	\$0	\$7,933	\$7,975	-98%	N/A	1%
22370 Instruction, Related Technology; Hardware Maintenance and Support	\$0	\$33,419	\$61,924	\$80,542	N/A	141%	30%
22400 Academic Student Assessment	\$0	\$20,250	\$0	\$0	N/A	-100%	N/A
22900 Other Support Service, Instructional Staff	\$0	\$467	\$14,189	\$8,998	N/A	> 500%	-37%
25520 Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs	\$415,223	\$568,575	\$705,258	\$151,814	-63%	-73%	-78%
26497 2007 Account Code - Teachers Retirement Fund	\$590,150	\$00,575	\$703,238 \$0	\$131,014	N/A	N/A	N/A
60500 Nonprogramed Charges; Debt Service TBR; Transfers ECA Only	\$17,810	\$0 \$0	\$0 \$0	\$0	-100%	N/A	N/A
Student Academic Achievement Total	\$10,707,906	\$15,402,363	\$14,065,797	\$13,292,842	24%	-14%	-5%
Student Instructional Support							
21120 Attendance and Social Work Services; Attendance Services	\$0	\$31,490	\$0	\$0	N/A	-100%	N/A
21220 Guidance Services; Counseling Services	\$375,263	\$634,178	\$504,415	\$488,835	30%	-23%	-3%
21230 Guidance Services; Appraisal Services	\$0	\$25,165	\$422	\$410	N/A	-98%	-3%
21320 Health Services; Medical Services	\$5,000	\$20,058	\$6,075	\$6,938	39%	-65%	14%
21340 Health Services; Nurse Services	\$104,317	\$177,156	\$162,664	\$163,296	57%	-8%	0%
21910 Other Support Services, Students; Service Area Direction	\$80,000	\$136,451	\$104,133	\$104,785	31%	-23%	1%
21990 Other Support Services, Students; Other Student Services	\$0	\$0	\$0	\$104,705	N/A	N/A	N/A
24100 Office of The Principal	\$1,033,209	\$1,417,261	\$1,368,684	\$1,380,735	34%	-3%	1%
27100 Office of Tile Fillicipal	ψ1,033,203	Ψ1,+11,201	ψ1,300,004	ψ1,300,133	J + /0	-3 /0	1 /0

Account	FY 2006	FY 2009	FY 2012	FY 2013	Increase from FY 2006	Increase from FY 2009	Increase from previous year
Student Instructional Support Total	\$1,597,789	\$2,441,760	\$2,146,394	\$2,144,998	34%	-12%	0%
Overhead and Operational							
23110 Board of Education; Service Area Direction	\$23,886	\$26,448	\$25,100	\$25,179	5%	-5%	0%
23150 Board of Education; Legal Services	\$68,814	\$37,333	\$38,542	\$29,221	-58%	-22%	-24%
23160 Board of Education; Promotion Expenses	\$2,435	\$3,923	\$894	\$1,265	-48%	-68%	42%
23190 Board of Education; Other Governing Body Services	\$16,413	\$24,578	\$10,082	\$9,306	-43%	-62%	-8%
23210 Executive Administration; Office of The Superintendent	\$231,178	\$349,860	\$343,292	\$326,230	41%	-7%	-5%
23220 Executive Administration; Community Relations	\$1,777	\$3,370	\$449	\$0	-100%	-100%	-100%
23290 Executive Administration; Other Executive Administration Services	\$29,924	\$22,833	\$5,132	\$3,851	-87%	-83%	-25%
25110 Fiscal Services; Office of The Business Manager	\$51,409	\$76,938	\$63,921	\$57,365	12%	-25%	-10%
25120 Fiscal Services; Service Area Direction	\$106,845	\$0	\$0	\$0	-100%	N/A	N/A
25160 Fiscal Services; Financial Accounting	\$0	\$145,483	\$138,371	\$141,861	N/A	-2%	3%
25191 Other Fiscal Services; Refund of Revenue	\$275	\$18,887	\$19,571	\$2,882	> 500%	-85%	-85%
25195 Other Fiscal Services; Bank Account Service Charge	\$0	\$0	\$7,695	\$6,795	N/A	N/A	-12%
25199 Other Fiscal Services; Other	\$0	\$56,027	\$66,812	\$63,308	N/A	13%	-5%
25210 Purchasing, Warehousing, and Distribution Services; Service Area Direction	\$0	\$0	\$0	\$0	N/A	N/A	N/A
25300 Printing, Publishing, and Duplicating Services	\$17,9 7 1	\$18,117	\$183	\$45	-100%	-100%	-75%
25710 Personnel Services; Supervision of Personnel Services	\$0	\$129,898	\$128,463	\$131,356	N/A	1%	2%
25730 Personnel Services; Personnel Services	\$0	\$58,998	\$120,403	\$3,659	N/A	-94%	N/A
25750 Personnel Services; Health Services	\$762	\$1,500	\$1, 500	\$0,059	-100%	-100%	-100%
25790 Personnel Services; Other Professional Services	\$0	\$958,682	\$838,382	\$1,281,874	N/A	34%	53%
25850 Administrative Technology Services; Network Support	\$0 \$0	\$49,970	\$98,996	\$1,261,674	N/A	133%	18%
25860 Administrative Technology Services; Network Support 25860 Administrative Technology Services; Hardware Maintenance And Support	\$0 \$0	\$48,802	\$96,594	\$85,929	N/A	76%	-11%
					> 500%		39%
25890 Other Technology Services	\$12,633	\$9,602	\$333,278	\$464,645		> 500%	
25940 Settlements	\$0 \$0	\$0 \$0	\$36,000	\$0 \$0	N/A	N/A	-100%
25950 Other Assessments	\$0 \$63.543	\$0 \$115.951	\$0 \$406.633	\$0 \$148.736	N/A	N/A	N/A
26100 Operation and Maintenance of Plant Services; Service Area Direction	\$63,542	\$115,851	\$106,633	\$148,726	134%	28%	39%
26200 Operation and Maintenance of Plant Services; Maintenance of Buildings	\$2,593,221	\$2,413,216	\$2,544,237	\$2,681,943	3%	11%	5%
26300 Operation and Maintenance of Plant Services; Maintenance of Grounds	\$4,598	\$5,247	\$2,169	\$2,440	-47%	-53%	12%
26400 Operation and Maintenance of Plant Services; Maintenance of Equipment	\$143,655	\$160,941	\$176,295	\$213,024	48%	32%	21%
26495 2007 Account Code - Support Services, Central; Other Staff Services; Official Bonds	\$638	\$0	\$0	\$0	N/A	N/A	N/A
26499 2007 Account Code - Other	\$379,169	\$0	\$0	\$0	N/A	N/A	N/A
26600 Operation and Maintenance of Plant Services; Security Services	\$28,382	\$21,946	\$47,920	\$57,409	102%	162%	20%
26700 Operation and Maintenance of Plant Services; Insurance	\$138,783	\$139,104	\$98,654	\$85,998	-38%	-38%	-13%
26800 Operation and Maintenance of Plant Services; Other Operation and Maintenance of Pla	\$0	\$1,126,750	\$859,371	\$228,578	N/A	-80%	-73%
27010 Student Transportation; Service Area Direction	\$101,560	\$115,671	\$122,770	\$81,723	-20%	-29%	-33%
27100 Student Transportation; Vehicle Operation	\$343,610	\$442,004	\$431,209	\$437,347	27%	-1%	1%
27200 Student Transportation; Monitoring Services	\$23,677	\$51,188	\$42,101	\$43,048	82%	-16%	2%
27300 Student Transportation; Vehicle Servicing and Maintenance	\$194,827	\$259,948	\$275,938	\$317,468	63%	22%	15%
27400 Student Transportation; Purchase of School Buses	\$152,850	\$232,692	\$183,098	\$176,440	15%	-24%	-4%
27500 Student Transportation; Insurance on Buses	\$53,618	\$30,776	\$20,911	\$16,727	-69%	-46%	-20%
27900 Student Transportation; Other Student Transportation Services	\$27,424	\$24,853	\$27,160	\$13,600	-50%	-45%	-50%
27910 Student Transportation; Bus Driver Training	\$0	\$1,480	\$240	\$1,375	N/A	-7%	473%
31100 Food Services Operations; Service Area Direction	\$0	\$77,400	\$76,961	\$72,816	N/A	-6%	-5%
31200 Food Services Operations; Food Preparation and Dispensing	\$661,644	\$337,475	\$376,178	\$406,587	-39%	20%	8%
31300 Food Services Operations; Food Delivery	\$610	\$1,043	\$11,853	\$1,447	137%	39%	-88%
31400 Food Services Operations; Food Purchases	\$440,165	\$520,248	\$583,442	\$600,643	36%	15%	3%
31900 Other Food Services	\$77,771	\$284,694	\$53,660	\$111,443	43%	-61%	108%
Overhead and Operational Total	\$5,994,066	\$8,403,770	\$8,294,056	\$8,449,880	41%	1%	2%

Account	FY 2006	FY 2009	FY 2012	FY 2013	Increase from FY 2006	Increase from FY 2009	Increase from previous year
Nonoperational	1 1 2000	1 1 2003	1 1 2012	1 1 2013	1 1 2000	1 1 2003	previous year
33200 Community Recreation	\$4,957	\$7,262	\$4,495	\$4,168	-16%	-43%	-7%
33400 Athletic Coaches	\$345,792	\$391,849	\$332,150	\$326,588	-6%	-17%	-2%
33500 Welfare Activities Services	\$0	\$2,036	\$759	\$1,012	N/A	-50%	33%
33930 Latch Key Kid Program	\$119,243	\$146,225	\$100,520	\$96,975	-19%	-34%	-4%
41000 Facilities Acquisition and Construction; Land Acquisition and Development	\$0	\$68,021	\$0	\$0	N/A	-100%	N/A
43000 Facilities Acquisition and Construction; Professional Services	\$5,382	\$121,142	\$35,681	\$65,843	> 500%	-46%	85%
45100 Building Acquisition, Construction and Improvements	\$419,068	\$3,455,282	\$365,163	\$714,686	71%	-79%	96%
45200 Building Acquisition, Construction and Improvement; Energy Savings Contracts	\$0	\$243,638	\$243,638	\$243,638	N/A	0%	0%
45400 Building Acquisition, Construction and Improvement; Sports Facilities	\$2,282	\$123,436	-\$37,509	\$0	-100%	-100%	N/A
45500 Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment	\$444,668	\$559,200	\$675,563	\$707,046	59%	26%	5%
46000 Facilities Acquisition and Construction; Purchase of Moveable Equipment	\$244,423	\$0	\$1,847	\$0	-100%	N/A	-100%
47000 Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment	\$42,854	\$51,014	\$78,364	\$13,778	-68%	-73%	-82%
49000 Facilities Acquisition and Construction; Other Facilities Acquisition and Construction	\$31,374	\$25,444	\$45,216	\$0	-100%	-100%	-100%
51100 Debt Services; Principal on Debt; Bonds	\$226,710	\$325,000	\$2,541,073	\$730,000	222%	125%	-71%
51600 Debt Services; Principal on Debt; Other Department of Local Government Finance App	\$0	\$0	\$0	\$55,250	N/A	N/A	N/A
52100 Debt Services; Interest on Debt; Bonds	\$198,788	\$125,838	\$124,450	\$55,475	-72%	-56%	-55%
52200 Debt Services; Interest on Debt; Temporary Loans	\$233,613	\$470,677	\$44,983	\$36,487	-84%	-92%	-19%
53100 Debt Services; Lease Rental; Buildings; Principal	\$2,166,000	\$1,502,500	\$1,892,500	\$2,865,000	32%	91%	51%
53150 Debt Services; Lease Rental; Buildings; Interest	\$0	\$1,454,000	\$1,484,500	\$962,000	N/A	-34%	-35%
54200 Common School Fund; Principal	\$224,817	\$184,696	\$133,004	\$128,760	-43%	-30%	-3%
54250 Common School Fund; Interest	\$0	\$14,160	\$5,230	\$6,299	N/A	-56%	20%
Nonoperational Total	\$4,709,970	\$9,271,420	\$8,071,625	\$7,013,004	49%	-24%	-13%
Prorated By Fund							
26491 2007 Account Code - PERF	\$211,510	\$0	\$0	\$0	N/A	N/A	N/A
26492 2007 Account Code - PERIO	\$951,972	\$0	\$0	\$0	N/A	N/A	N/A
26493 2007 Account Code - Social Security 26493 2007 Account Code - Workmen's Compensation	\$17,022	\$0	\$0	\$0	N/A	N/A	N/A
26494 2007 Account Code - Workmen's Compensation	\$4,845,320	\$0	\$0	\$0	N/A	N/A	N/A
26496 2007 Account Code - Group insurance 26496 2007 Account Code - Unemployment Compensation	\$5,379	\$0	\$0	\$0	N/A	N/A	N/A
26498 2007 Account Code - Gremployment Compensation 26498 2007 Account Code - Severance / Early Retirement Pay	\$1,850,011	\$0	\$0	\$0	N/A	N/A	N/A
Prorated By Fund Total	\$7,881,214	\$0	\$0	\$0	N/A	N/A	N/A